

YEAR-END REPORT

JULY 2025 – JUNE 2026

HIGHER DIVIDEND REFLECTS INCREASED CONFIDENCE IN THE FUTURE

The quarter was characterised by strong cash generation and structural measures. Duroc enters the new financial year with a clearer Group structure, improved underlying profitability in the Core Operations and a strong financial position. Duroc's ambition is to grow net sales in the Core Operations by at least 20 percent annually through organic growth and acquisitions, while increasing profitability. Duroc's long-term target is an operating margin of more than 10 percent in the Core Operations, a level that several of the companies already exceed today.

Fourth quarter April 2026 – June 2026

- Net sales decreased by 13 percent to MSEK 693.8 (800.5). Organic growth** was -8 percent.
- Adjusted EBIT* amounted to MSEK 28.0 (30.3), corresponding to an adjusted EBIT* margin of 4.0 percent (3.8).
- Operating profit (EBIT) amounted to MSEK -19.6 (26.8). Earnings were impacted by items affecting comparability of MSEK 39.9 related to the rebalancing of the Group.
- Earnings per share amounted to SEK -0.94 (0.12).
- Cash flow from operating activities amounted to MSEK 110.9 (64.9).
- Net debt excluding lease liabilities under IFRS 16 amounted to MSEK -60.1 (net cash) (61.8).
- As of the balance sheet date, the Group's cash and cash equivalents amounted to MSEK 247.1 (121.4) and unutilised credit facilities amounted to MSEK 201.6 (200.6).
- Equity amounted to MSEK 1,042.4 (1,112.3) at the end of the period and the equity ratio amounted to 52 percent (58).
- Equity per share attributable to the Parent Company's shareholders amounted to SEK 25.9 (27.5).
- During the quarter, Duroc received the pension surplus attributable to IFG's UK operations and completed the wind down of the operating activities. The total capital released amounts to approximately MSEK 110, with proceeds from the sale of properties to be added. The released funds are intended to be used for acquisitions.

July 2025 – June 2026

- Net sales decreased by 8 percent to MSEK 2,767.4 (3,013.8). Organic growth** was -3 percent.
- Adjusted EBIT* amounted to MSEK 27.8 (33.3), corresponding to an adjusted EBIT* margin of 1.0 percent (1.1).
- Operating profit (EBIT) amounted to MSEK -82.9 (32.1), impacted by items affecting comparability of MSEK 109.0 related to the restructuring of the Group.
- Earnings per share amounted to SEK -2.59 (-0.05).
- Cash flow from operating activities amounted to MSEK 138.3 (129.2).
- During the year, Duroc acquired five businesses with combined net sales of approximately MSEK 270 and a combined operating margin of approximately 10 percent. The acquisitions were completed at an average multiple of 4.9x.
- During the financial year, businesses with combined net sales of approximately MSEK 420 and operating profit of approximately MSEK -10 ceased to be part of the Group. In connection with this and other structural measures, approximately MSEK 300 in capital has been released.
- During the financial year, Duroc implemented an updated Group structure to clarify its strategic focus. The new structure comprises nine business groups across three business areas. For further information, see page 3.
- The Board of Directors proposes a dividend of SEK 0.40 per share, corresponding to a total of MSEK 15.6, an increase of 14 percent.

Group (MSEK)	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
Net sales	693.8	800.5	2,767.4	3,013.8
EBITDA	16.3	51.1	67.0	129.5
Adjusted EBITDA*	52.9	54.5	131.7	130.7
Operating profit/loss (EBIT)	-19.6	26.8	-82.9	32.1
Adjusted EBIT*	28.0	30.3	27.8	33.3
Adjusted EBIT*-margin, %	4.0	3.8	1.0	1.1
Profit/loss after tax	-35.7	9.4	-101.6	12.5
Profit per share, SEK	-0.94	0.12	-2.59	-0.05
Adjusted profit* per share, SEK	0.28	0.16	0.22	-0.11
Cashflow from operating activities	110.9	64.9	138.3	129.2
Net debt excl. lease liability from IFRS 16	-60.1	61.8	-60.1	61.8
Net debt incl. lease liability from IFRS 16	225.9	183.3	225.9	183.3
Net debt/Equity ratio, excl. lease liability %	-6	6	-6	6

* Adjusted for items affecting comparability. A reconciliation of amounts can be found on page 23-24.

** Refers to growth adjusted for exchange rate fluctuations and structural changes such as the acquisition and disposal of companies.

CEO-COMMENT

Duroc's ambition is to grow net sales in the Core Operations by at least 20 percent annually through organic growth and acquisitions, while increasing profitability. Our long-term target is an operating margin of more than 10 percent in the Core Operations, a level that several of our companies already exceed today.

During the financial year, Duroc has undergone an extensive strategic transformation with a clear objective: to create a more focused Group with higher and more stable profitability.

The adjusted EBIT margin improved to 4.0 percent (3.8). The development reflects the ongoing rebalancing of the Group, whereby non-strategic operations are being divested or wound down while capital is allocated to existing core operations and to acquisitions of stable and profitable companies.

At Group level, reported operating profit was negative. Earnings were primarily impacted by costs and items affecting comparability related to divestments, wind-downs and restructuring measures. These items should be viewed in the context of the structural transformation being implemented to strengthen Duroc's long-term earnings capacity.

At the same time, the transformation has released significant capital and strengthened the Group's financial position. This provides us with the financial capacity to continue investing in the Core Operations (which today consists of Duroc Machine Tool, Trading Companies, Duroc Rail, Broddson, and Industrial Companies) and to pursue new value-creating acquisitions.

For a more in-depth view of Duroc's financial position and how the ongoing rebalancing creates scope for continued profitable growth, please refer to the *Update on Strategic Rebalancing*, published simultaneously with this report. The update is available in Swedish only on the Swedish version of our website, duroc.se, under *News*.

Fourth quarter April 2026 – June 2026

Overall, the Core Operations developed more favourably than the Group as a whole. Trading Companies, Industrial Companies, Duroc Rail and Duroc Machine Tool showed stable or improved performance, while Broddson had a weaker quarter.

Industrial Companies and Trading Companies improved their earnings significantly, driven by both organic development and positive contributions from completed acquisitions. Duroc Rail continued to deliver strong profitability, while Duroc Machine Tool showed stable underlying performance when adjusted for the impact of larger projects in the previous year.

Duroc Machine Tool's order backlog amounted to just over MSEK 192 at the end of the period, providing good visibility for the coming quarters. During the period, the remaining minority interest in Robot Nordic was also acquired, making Robot Nordic a fully integrated part of Duroc Machine Tool.

During the year, Broddson invested in establishing a presence in new geographic markets. Towards the end of the period, the company received its first major order from Brazil, comprising five machines. The order represents an important step in the company's international expansion.

The Group's reported earnings continued to be weighed down by the non-strategic operations IFG, Drake Extrusion, Phormium and Plastibert, which are in various stages of transformation, wind-down or planned divestment. At the same time, a clear improvement in earnings was noted in Phormium and Drake Extrusion. Our focus is to complete the remaining structural measures efficiently and at the lowest possible cost.

During the quarter, the structural measures released approximately MSEK 110 in capital. Our ambition is to reinvest this capital where we believe it can generate the highest long-term return, in existing core operations and through new acquisitions.

Financial year July 2025 – June 2026

The financial year was characterised by a comprehensive rebalancing of Duroc. Non-strategic operations were divested or wound down, while acquisitions added new businesses with solid profitability.

Reported earnings for the year were not satisfactory and were impacted by significant costs related to the restructuring. At the same time, we released substantial capital from non-strategic assets and strengthened the Group's financial position.

Duroc is therefore financially well positioned for the next phase of its development. Our capital allocation remains disciplined, with a focus on investments and acquisitions that can contribute to improved profitability, cash flow and long-term value creation.

During the year, we also introduced a new Group structure to provide greater transparency into the development of the Core Operations and the ongoing streamlining of Duroc.

Outlook

I expect the Core Operations to continue developing in line with expectations in the coming quarters. The conditions for both Trading Companies and Industrial Companies are favourable. Broddson and Duroc Rail enter the new financial year from stronger positions. Duroc Machine Tool enters the period with an order backlog of just over MSEK 192 and a fully integrated Robot Nordic, while the new agency agreement for DN Solutions in the Norwegian market broadens the market potential and is expected to contribute positively to order intake going forward.

The non-strategic operations remain challenging, although we are seeing signs of improvement, particularly in Phormium and Drake Extrusion.

Once the remaining non-strategic operations have been divested or restructured and the capital has gradually been allocated to profitable core operations and new acquisitions, we believe Duroc will be well positioned to achieve higher and more stable EBIT at Group level.

We therefore enter the new financial year with a clearer Group structure, higher ambitions, improved underlying profitability in the Core Operations and a strong financial position. Our budget for the Core Operations for the coming financial year corresponds to operating profit of approximately MSEK 100 before central costs. Our priorities going forward are clear: complete the transformation, continue improving operational profitability and allocate capital where it creates the greatest long-term value for our shareholders.

Finally, I would like to thank all our employees for their strong commitment and valuable contributions during a year characterised by extensive change.

John Häger
CEO

DEVELOPMENT OF DUROC GROUP

NEW SEGMENT STRUCTURE

As of March 2026, a new segment structure has been established to strengthen the Group's strategic focus and to clarify Duroc's future potential for its stakeholders. Duroc is currently in a rebalancing phase, where the strategic direction is to focus on the development of its existing Core Operations, complemented by continued acquisitions. At the same time, Duroc intends, under controlled conditions, to divest International Fibres Group, Drake Extrusion, as well as Phormium and Plastibert. The change in business groups means that what was previously referred to as the Smaller Company Portfolio has now been divided into two separate business groups: Trading Companies and Industrial Companies. Comparative figures have therefore been restated in accordance with the new structure. Duroc's operations are organised into nine business groups across three business areas:

TRADING

The Trading business area (part of the **core operations**) consists of trading companies that market and distribute technical products and solutions from external manufacturers. The operations also include service, technical support, installation and certain maintenance services.

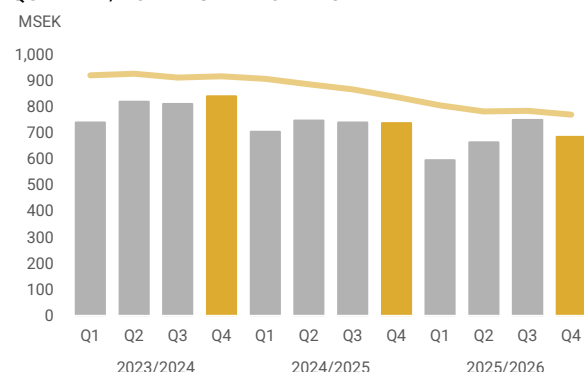
The business groups within Trading are **Duroc Machine Tool (DMT)** and **Trading Companies**, which include Universal Power Nordic (UPN), Chuckcenter, Hydrostandard and Optyma.

NON-STRATEGIC

The Non-Strategic business area consists of non-strategic companies, primarily within polymer-based process industry. The business groups within Non-Strategic are **International Fibres Group (IFG)**, **Drake Extrusion**, **Phormium** and **Plastibert**. It is Duroc's ambition to divest these companies under controlled conditions, with released resources being allocated to further acquisitions within Trading and Industrial.

Below, the Group's development is presented on a proforma basis by quarter, together with each business group's share of net sales and adjusted EBIT for the latest twelve-month period, July 2025 to June 2026. For further information on the development of each company, see pages 5-11 and Duroc's segment reporting on pages 22-23.

DEVELOPMENT OF DUROC'S NET SALES PROFORMA* PER QUARTER/ROLLING 12 MONTHS



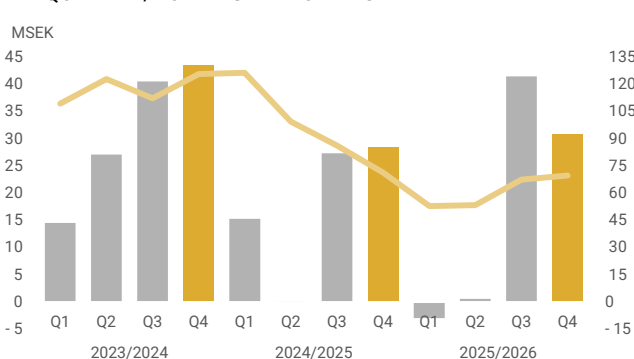
*Development of Duroc Group adjusted for acquisitions and divestments.

INDUSTRIAL

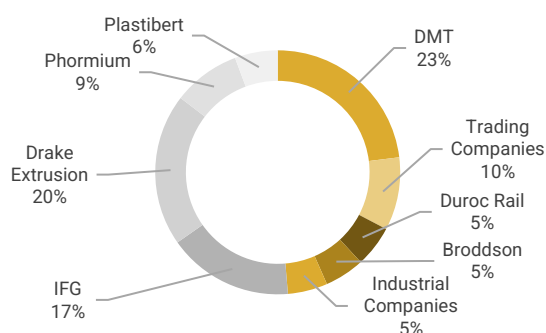
The Industrial business area (part of the **core operations**) consists of companies with in-house manufacturing and sales of industrial products and solutions under their own brands. The operations also include advanced maintenance and service offerings with a high degree of technical complexity.

The business groups within Industrial are **Duroc Rail**, **Broddson**, and **Industrial Companies**, which include Duroc Laser Coating (DLC), Polyproject and Thors Trading.

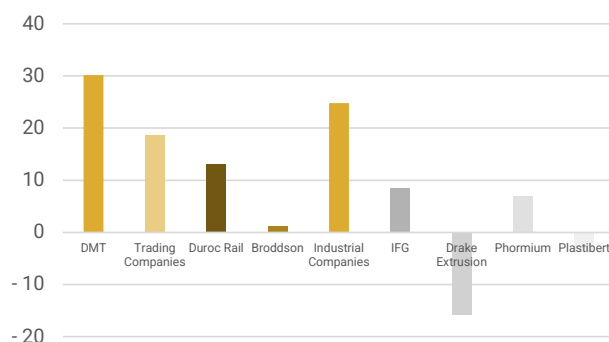
DEVELOPMENT OF DUROC'S ADJUSTED EBIT PROFORMA* PER QUARTER/ROLLING 12 MONTHS



SHARE OF NET SALES (R12) PROFORMA*



ADJUSTED EBIT PER BUSINESS GROUP (R12) PROFORMA*



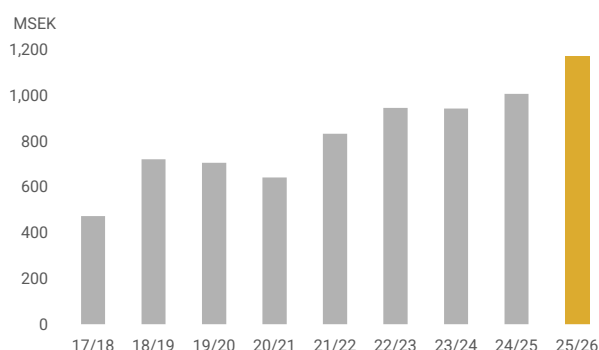
*Share of net sales and adjusted EBIT per business group adjusted for acquisitions and disposals.

DEVELOPMENT OF CORE OPERATIONS

CORE OPERATIONS

Duroc's Core Operations consist of the business groups Duroc Machine Tool, Trading Companies, Duroc Rail, Broddson and Industrial Companies, which are included in the Trading and Industrial business areas. The Core Operations also include Group-wide costs.

DEVELOPMENT OF THE CORE OPERATIONS' NET SALES
2017/2018 – 2025/2026

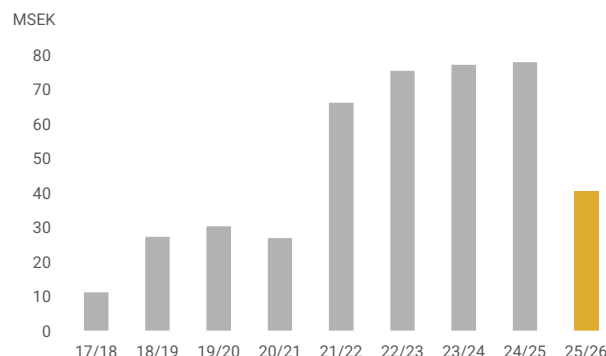


The Core Operations have recorded average net sales growth of 11.9 percent since 2017/2018, of which 6.2 percent was organic.

On a proforma basis, net sales in the Core Operations amounted to MSEK 1,308.7 in 2025/2026. During the financial year, Duroc acquired five businesses with combined net sales of approximately MSEK 270 and a combined operating margin of approximately 10 percent.

Duroc actively evaluates new acquisition opportunities that can further strengthen the Core Operations. Duroc's ambition is to grow net sales in the Core Operations by at least 20 percent annually through organic growth and acquisitions, while increasing profitability.

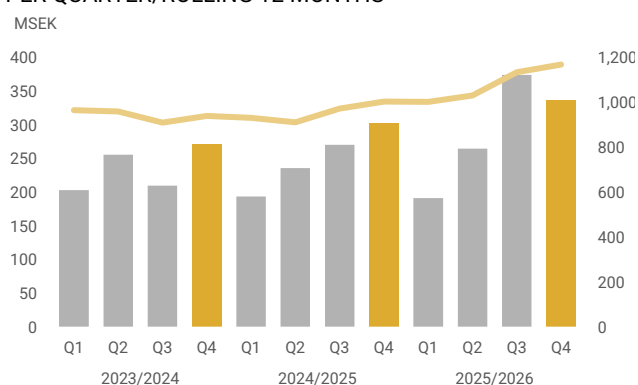
DEVELOPMENT OF THE CORE OPERATIONS' ADJUSTED EBIT
2017/2018 – 2025/2026



The Core Operations have recorded average adjusted EBIT growth of 17.3 percent since 2017/2018, of which 15.8 percent was organic. The 2025/2026 financial year was impacted by weaker earnings in Duroc Rail due to the relocation to the new facility. Average growth through 2024/2025, however, amounted to 31.7 percent, of which 20.7 percent was organic.

On a proforma basis, adjusted EBIT in the Core Operations amounted to MSEK 76.4 in 2025/2026, corresponding to a margin of 5.8 percent. Earnings were materially impacted by Rail's relocation during the first half of the financial year. The Core Operations also include Group-wide costs.

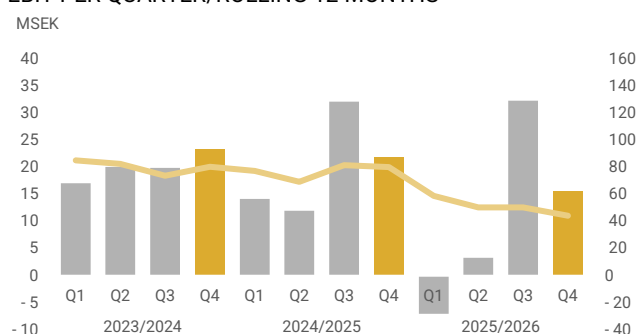
DEVELOPMENT OF THE CORE OPERATIONS' NET SALES
PER QUARTER/ROLLING 12 MONTHS



DEVELOPMENT DURING THE QUARTER:

- Net sales in the **Core Operations** increased by 11 percent to MSEK 338.1 (304.4).
- Net sales in the **Trading** business area increased by 20 percent to MSEK 209.3 (174.5). The increase was primarily attributable to the Trading Companies business group, where business acquisitions drove growth.
- Net sales in the **Industrial** business area were in line with the previous year and amounted to MSEK 131.6 (132.8). Duroc Rail and Industrial Companies increased net sales, while Broddson reported a decline.

DEVELOPMENT OF THE CORE OPERATIONS' ADJUSTED
EBIT PER QUARTER/ROLLING 12 MONTHS



DEVELOPMENT DURING THE QUARTER:

- Adjusted EBIT in the **Core Operations** amounted to MSEK 15.6 (21.7), corresponding to a margin of 4.6 percent (7.1).
- Adjusted EBIT in the **Trading** business area amounted to MSEK 8.1 (9.4), corresponding to a margin of 3.9 percent (5.4). Strong demand was noted across several customer segments within the Trading Companies business group.
- Adjusted EBIT in the **Industrial** business area amounted to MSEK 12.4 (16.1), corresponding to a margin of 9.4 percent (12.2). The Industrial Companies business group reported strong profitability during the quarter.

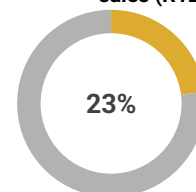
DUROC

MACHINE TOOL



Duroc Machine Tool (DMT) is one of the biggest suppliers of machine tools, tools, machine service and support to mechanical engineering companies in the Nordics and Baltics. Its customers can be found in e.g. forestry, the automotive industry, construction machinery and power generation. Its most important products are processing machines from DN Solutions, one of the market's world leading brands. The DMT Group represents more than 60 internationally renowned brands and is alone in its activity in seven markets: Sweden, Norway, Denmark, Finland, Estonia, Latvia and Lithuania.

Share of Duroc's net sales (R12)

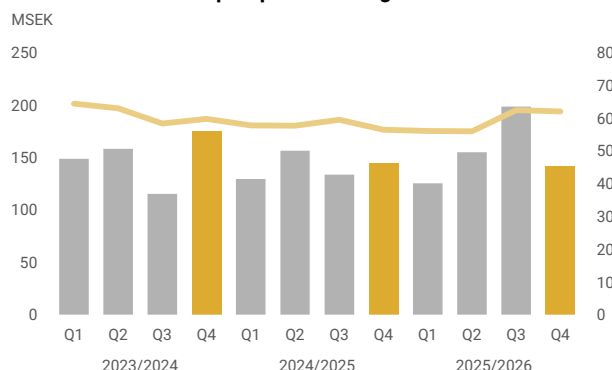


Fourth quarter April 2026 – June 2026

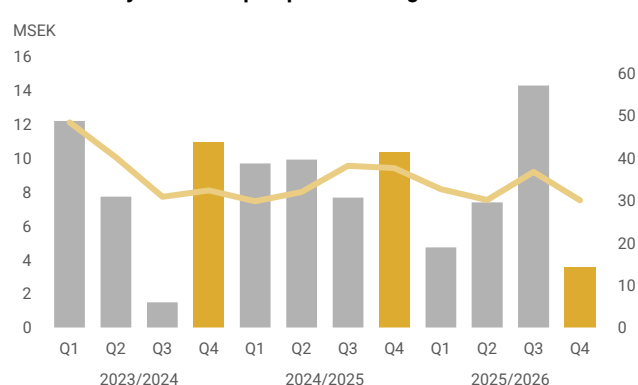
- Net sales amounted to MSEK 142.2 (145.5), a decrease of 2 percent. Organic growth was -2 percent.
- Adjusted EBIT amounted to MSEK 3.6 (10.2) and the margin was 2.6 percent (7.2). In the comparative quarter, Robot Nordic delivered a major project, which affects the comparison. Excluding Robot Nordic, earnings increased by approximately MSEK 3.
- The order backlog amounted to approximately MSEK 192 (199) at the end of the period.
- At the beginning of the quarter, DMT was appointed distributor for DN Solutions in Norway, enabling DMT to sell DN Solutions machines in all markets where the company operates. During the period, the first machines were sold in Norway, and the Norwegian market is considered strong with significant potential for organic growth.
- During the quarter, DMT acquired the remaining minority interest in Robot Nordic. The company will therefore be consolidated and integrated into the business group. As a result, the comparative figures have been restated to include Robot Nordic.

	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	142.2	145.5	623.1	567.2
Growth, Net Sales %	-2.2	-15.9	9.9	-3.0
Organic growth %	-1.6	-29.3	12.2	-10.1
EBITDA	-1.6	12.3	31.5	46.2
EBITDA margin %	-1.2	8.6	5.1	8.1
EBIT	-4.1	10.2	22.5	37.8
EBIT margin %	-2.9	7.2	3.6	6.7
Adjusted EBIT	3.6	10.2	30.2	37.8
Adjusted EBIT-margin %	2.6	7.2	4.8	6.7
Net Debt/Net Cash (-)	3.1	5.3	3.1	5.3
excl. lease liability from IFRS16	-6.4	-4.8	-6.4	-4.8
Capital employed	69.2	86.6	69.2	86.6
ROCE (R12) %	26.3	38.1	26.3	38.1
Adjusted ROCE (R12) %	35.4	38.1	35.4	38.1

Net sales per quarter/rolling 12 months*



Adjusted EBIT per quarter/rolling 12 months*



* Proforma



Trading Companies consists of four units:

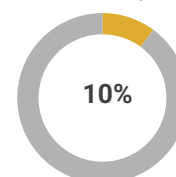
Universal Power Nordic (UPN) supplies diesel engines for industrial and marine applications in Sweden and Norway, along with associated spare parts, service and repairs.

Chuckcenter is one of Scandinavia's most comprehensive suppliers of workholding tools.

Hydrostandard provides inspection, calibration, replacement and sales of meters for water, heating, electricity and gas.

Optyma is a leading provider of complete security solutions for public environments and infrastructure.

Share of Duroc's net sales (R12)



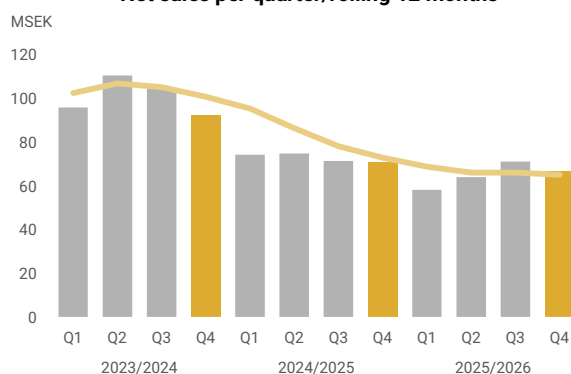
Fourth quarter April 2026 – June 2026

- Net sales amounted to MSEK 67.1 (29.0), an increase of 131 percent. Organic growth was -13 percent.
- EBIT amounted to MSEK 4.5 (-1.0) and the EBIT margin was 6.7 percent (-3.4). The increase was driven by business acquisitions.
- UPN developed steadily and EBIT increased compared with the previous period. However, larger backup power projects were postponed to coming periods.
- Activity at Chuckcenter was generally stable, although customers had shorter planning horizons and some deliveries were postponed until after the holiday period. The company has invested in sales resources, which are expected to have a positive effect in coming periods.
- Hydrostandard and Optyma were included in the Group's financial statements as of 2 March 2026.
- Hydrostandard had a strong quarter with a solid EBIT margin. Product sales reached their highest level to date in June, while demand for meter replacements remained strong. The company's focus for the coming periods is to increase product sales.
- Optyma reported a weaker quarter, as planned project starts were postponed to the next financial year. The outlook for the company remains favourable, with several customer segments expected to show market growth.

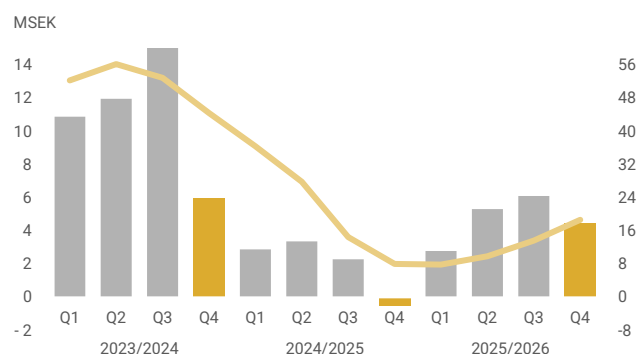
	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	67.1	29.0	168.4	96.8
Growth, Net Sales %	131.2	4.3	74.0	-7.8
Organic growth %	-13.4	4.3	-1.7	-7.8
EBITDA	7.2	-0.1	18.4	5.4
EBITDA margin %	10.7	-0.2	10.9	5.5
EBIT	4.5	-1.0	11.6	1.7
EBIT margin %	6.7	-3.4	6.9	1.7
Net Debt/Net Cash (-)	-11.9	12.3	-11.9	12.3
excl. lease liability from IFRS16	-28.5	3.0	-28.5	3.0
Capital employed	59.7	26.5	59.7	26.5
ROCE (R12) %	28.4	5.8	28.4	5.8

No adjustments to EBIT were made during the period or the comparative period.

Net sales per quarter/rolling 12 months*



Adjusted EBIT per quarter/rolling 12 months*



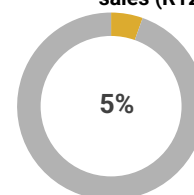
* Proforma

In 2023/2024, the acquired company Hydrostandard had a very strong year, driven by several extraordinary major projects.

DUROC RAIL

Duroc Rail delivers complete, efficient, high-quality maintenance for railroad wheels for locomotives, railroad passenger cars and freight cars. Duroc possesses unique skills for locomotive wheel maintenance, which forms an important part of a greater system in which Rail enables efficient, predictable haulage along critical infrastructure systems such as the Iron Ore Line. Rail has its operation in Luleå. Duroc owns 51 percent of the shares.

Share of Duroc's net sales (R12)



Fourth quarter April 2026 – June 2026

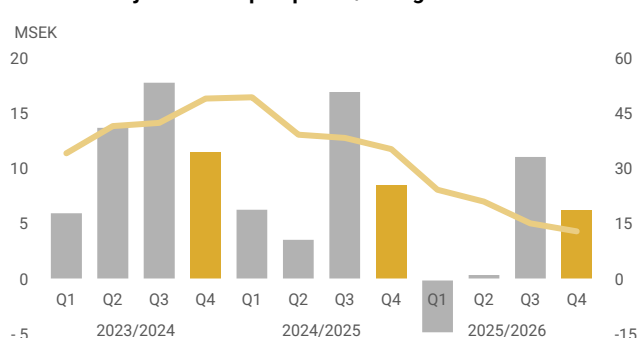
- Net sales amounted to MSEK 43.8 (38.8), an increase of 13 percent.
- Adjusted EBIT amounted to MSEK 6.3 (8.5) and the adjusted EBIT margin was 14.4 percent (22.0).
- The order backlog was strong at the end of the period, providing favourable conditions for positive development in the coming months.
- The company's right-of-use asset related to the lease agreement has a significant impact on capital employed. The company's operational return on capital employed remains at a good level.
- During the financial year, the company secured new customer contracts within both existing and new segments. Volumes from these contracts are expected to increase in future periods.

	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	43.8	38.8	147.6	159.6
Growth, Net Sales %	12.9	-15.6	-7.5	-15.5
Organic growth %	12.9	-15.6	-7.5	-15.5
EBITDA	10.5	6.7	25.2	33.5
EBITDA margin %	24.1	17.2	17.0	21.0
EBIT	6.3	5.2	10.4	28.1
EBIT margin %	14.4	13.5	7.0	17.6
Adjusted EBIT	6.3	8.5	13.1	35.4
Adjusted EBIT margin %	14.4	22.0	8.8	22.2
Net Debt/Net Cash (-)	215.0	17.9	215.0	17.9
excl. lease liability from IFRS16	40.6	16.9	40.6	16.9
Capital employed	286.4	88.0	286.4	88.0
ROCE (R12) %	4.2	42.2	4.2	42.2
Adjusted ROCE (R12) %	5.3	53.2	5.3	53.2

Net sales per quarter/rolling 12 months



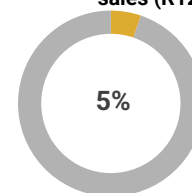
Adjusted EBIT per quarter/rolling 12 months





Broddson is a leading player in street sweepers and road maintenance. The company develops, produces, and sells its own products, and also represents several well-known brands. Broddson operates primarily in the Nordic countries but also exports machines to other parts of the world. The operations are based in Motala.

Share of Duroc's net sales (R12)



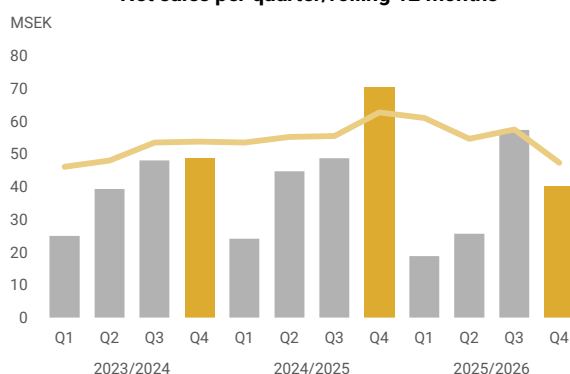
Fourth quarter April 2026 – June 2026

- Net sales amounted to MSEK 40.2 (70.6), a decrease of 43 percent. Sales during the quarter were below expectations, partly due to several machine deliveries being postponed to the first quarter of the next financial year.
- EBIT amounted to MSEK 0.7 (7.6) and the EBIT margin was 1.7 percent (10.7).
- Earnings were impacted by the lower sales volume as well as higher costs related to, among other things, marketing activities and an increased workforce. These investments are expected to generate increased net sales in coming periods.
- The market in the Middle East remains unsettled and procurement processes for sweepers have been postponed. During the quarter, a major order was received from the region and underlying demand is considered to remain intact. Broddson is well prepared for a normalisation of market conditions.
- Several new geographic markets have been identified, and the first significant order from Brazil was secured at the end of the period.

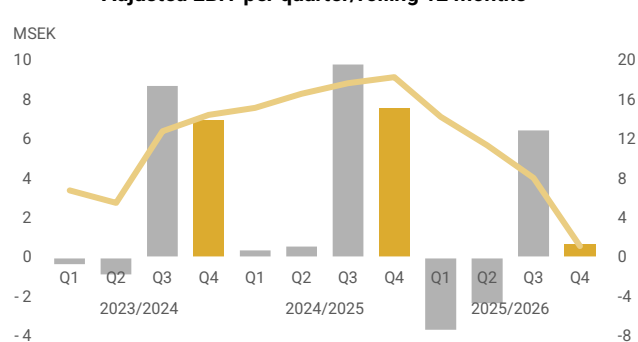
	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	40.2	70.6	142.5	119.5
Growth, Net Sales %	-43.1	-	-18.2	-
Organic growth %	-43.1	-	-18.2	-
EBITDA	2.1	8.9	6.7	19.8
EBITDA margin %	5.2	12.7	4.7	16.6
EBIT	0.7	7.6	1.1	17.4
EBIT margin %	1.7	10.7	0.8	14.5
Net Debt/Net Cash (-)	-8.6	3.5	-8.6	3.5
excl. lease liability from IFRS16	-9.9	-0.2	-9.9	-0.2
Capital employed	45.2	55.8	45.2	55.8
ROCE (R12) %	2.2	31.1	2.2	31.1

No adjustments to EBIT were made during the period or the comparative period.

Net sales per quarter/rolling 12 months*



Adjusted EBIT per quarter/rolling 12 months*



* Proforma

DUROC LASER COATING



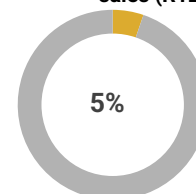
Industrial Companies consists of three units:

Duroc Laser Coating (DLC) is Sweden's leading laser surface treatment company, and it offers the renovation and new production of industrial components.

Polyproject manufactures components for industry and municipalities for water and air purification.

Thors Trading manufactures and supplies high-quality products for equestrian and motorsport applications.

Share of Duroc's net sales (R12)

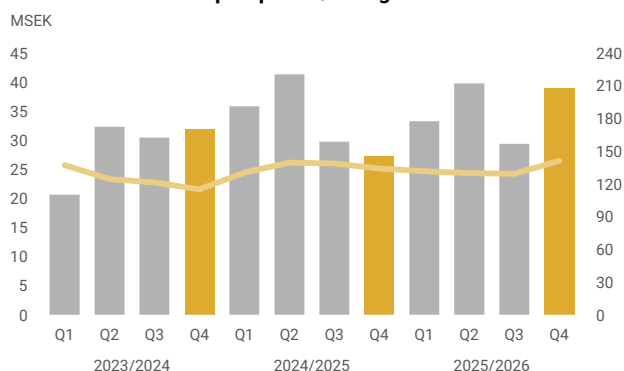


Fourth quarter April 2026 – June 2026

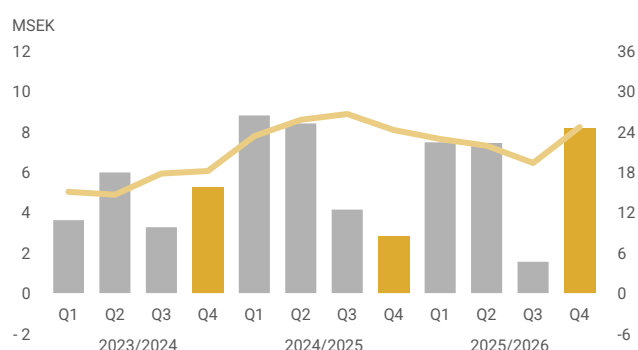
- Net sales amounted to MSEK 47.6 (23.3), an increase of 104 percent. Organic growth was 15 percent.
- Adjusted EBIT amounted to MSEK 5.4 (0.0) and the adjusted EBIT margin was 11.4 percent (0.1). The improvement was driven by business acquisitions.
- DLC continued to develop steadily and ended the financial year with record earnings. New customer relationships developed positively, and several projects are being pursued within, among other areas, the defence and nuclear power industries.
- Polyproject and Thors Trading were included in the Group's financial statements as of 2 March 2026.
- Polyproject developed positively, with stable net sales and earnings, and had an order backlog at the balance sheet date that exceeded the previous year's level.
- Thors Trading reported a strong quarter, with deliveries within the motorsport segment contributing to the solid earnings performance.
- During the fourth quarter, the loss-making Herber Engineering was deconsolidated from the Group, resulting in a capital loss of MSEK 2.6. The company's earnings are included in the comparative figures in the table but have been excluded from the charts below. During the quarter, Herber Engineering's net sales amounted to MSEK 8.4 and operating profit amounted to MSEK -2.7. For the full year, net sales amounted to MSEK 28.3 and operating profit amounted to MSEK -10.2.

	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	47.6	23.3	98.6	74.5
Growth, Net Sales %	104.1	-8.3	32.4	6.9
Organic growth %	15.5	-8.3	-8.7	6.9
EBITDA	5.8	1.5	7.9	5.3
EBITDA margin %	12.2	6.4	8.1	7.1
EBIT	2.8	0.0	-2.5	0.1
EBIT margin %	5.9	0.1	-2.5	0.1
Adjusted EBIT	5.4	0.0	2.2	0.1
Adjusted EBIT margin %	11.4	0.1	2.3	0.1
Net Debt/Net Cash (-)	-1.3	16.2	-1.3	16.2
excl. lease liability from IFRS16	-6.8	9.0	-6.8	9.0
Capital employed	69.0	22.6	69.0	22.6
ROCE (R12) %	-8.7	0.3	-8.7	0.3
Adjusted ROCE (R12) %	7.7	0.3	7.7	0.3

Net sales per quarter/rolling 12 months*



Adjusted EBIT per quarter/rolling 12 months*

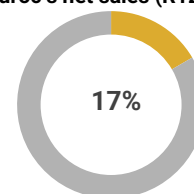


* Proforma



International Fibres Group (IFG) is one of Europe's leading manufacturers of polypropylene-based staple fibers, an input product with reinforcing, insulating, separating or draining properties. The fiber is used in the production of e.g. flooring, rugs, furniture, filters, foodstuff packaging, car interiors and nonwoven fabrics, which means a diversified customer portfolio. IFG has its production facility in Belgium.

Share of Duroc's net sales (R12)



Fourth quarter April 2026 – June 2026

- Net sales decreased by 66 percent compared with the comparative quarter. Organic growth was -39 percent. Volumes decreased by 44 percent, driven by the divestment of Asota and the wind-down of IFG Drake.
- Adjusted EBIT amounted to MSEK 4.6 (14.6) and the adjusted EBIT margin was 5.6 percent (5.9).
- During the financial year, IFG's Austrian unit IFG Asota GmbH ("Asota") was divested. The transaction was completed on 11 February 2026 and resulted in a capital loss of MSEK -33. For further information, see Note 2.
- At the end of the quarter, operations in IFG's UK unit IFG Drake Limited ("IFG Drake") had been wound down. The realisation of the company's assets has commenced and will continue in coming periods. The capital released is intended to be reinvested in future business acquisitions within the Core Operations.
- As a result of the wind-down, IFG Drake incurred items affecting comparability of approximately MSEK 37, of which approximately MSEK 15 were non-cash items.

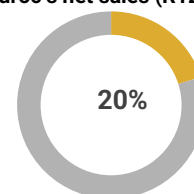
* Price mechanisms in customer agreements for polypropylene mean that sales increase as raw materials prices rise and decrease as prices fall. Because raw materials prices affect both the sales price and raw materials costs, gross profit remains unchanged, but with a certain lag.

	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	83.6	246.9	655.3	977.9
Growth*, Net Sales %	-66.1	-14.0	-33.0	-7.9
Organic growth %	-38.5	-10.1	-12.9	-6.6
EBITDA	-19.8	21.9	-40.0	33.7
EBITDA margin %	-23.7	8.9	-6.1	3.4
EBIT	-32.8	14.6	-105.4	3.0
EBIT margin %	-39.2	5.9	-16.1	0.3
Adjusted EBIT	4.6	14.6	-3.8	3.0
Adjusted EBIT-margin %	5.6	5.9	-0.6	0.3
Net Debt/Net Cash (-)	-24.0	134.1	-24.0	134.1
excl. lease liability from IFRS16	-83.1	68.3	-83.1	68.3
Capital employed	43.7	430.3	43.7	430.3
ROCE (R12) %	-37.3	0.7	-37.3	0.7
Adjusted ROCE (R12) %	-1.3	0.7	-1.3	0.7



Drake Extrusion is North America's leading producer of polypropylene-based colored filament yarn and staple fiber. Filament yarn is used mostly by customers who produce fabrics for the furniture industry. Staple fiber is used for production in a variety of areas including flooring, rugs, furniture, technical filters, car interiors and nonwoven fabrics. The business is located in Virginia, USA.

Share of Duroc's net sales (R12)



Fourth quarter April 2026 – June 2026

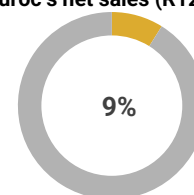
- Net sales increased by 28 percent and amounted to MSEK 167.9 (130.7). Organic growth was 33 percent.
- Sales volumes for staple fibre increased by 24 percent, while filament yarn increased by 26 percent. The gross profit margin decreased by 3 percentage points, driven by the product mix.
- Adjusted EBIT amounted to MSEK 1.5 (-12.5), corresponding to a margin of 0.9 percent (-9.6).
- Demand for staple fibre was generally strong, particularly within filtration. The market benefited from limited import competition and production issues among certain competitors, while the competitive cost position for polypropylene in the United States further strengthened the company's market position.
- The market for filament products was more volatile. Furniture-related products, among others, were affected by weak consumer confidence and constrained by uncertainty regarding nylon prices. Demand recovered towards the end of the quarter.
- Declining polypropylene prices and renegotiated purchasing terms provide favourable conditions for improved margins going forward.

	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	167.9	130.7	545.7	551.1
Growth, Net Sales %	28.5	-20.8	-1.0	-15.2
Organic growth %	33.5	-13.0	9.9	-13.1
EBITDA	8.0	-5.6	24.1	-21.5
EBITDA margin %	4.8	-4.3	4.4	-3.9
EBIT	1.5	-12.6	-4.0	-52.7
EBIT margin %	0.9	-9.7	-0.7	-9.6
Adjusted EBIT	1.5	-12.5	-15.9	-58.8
Adjusted EBIT-margin %	0.9	-9.6	-2.9	-10.7
Net Debt/Net Cash (-)	11.2	9.3	11.2	9.3
excl. lease liability from IFRS16	-3.2	-8.1	-3.2	-8.1
Capital employed	221.2	217.4	221.2	217.4
ROCE (R12) %	-1.9	-22.2	-1.9	-22.2
Adjusted ROCE (R12) %	-7.6	-24.8	-7.6	-24.8



Phormium develops, manufactures, and sells textile based solutions for professional crop cultivation and is one of the leading players in the global market. The products contribute to optimal environments in greenhouses, mushroom farms, and composting facilities. The most important product is climate screens for greenhouses, which regulate the growing climate and enable a more efficient process with lower energy consumption. Phormium's production facility is located in Belgium.

Share of Duroc's net sales (R12)



Fourth quarter April 2026 – June 2026

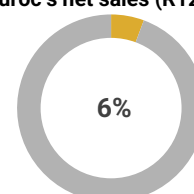
- During the financial year, the business group changed its name from Cresco to Phormium to align the company name with the external brand.
- Net sales decreased by 8 percent. Organic growth was -7 percent. Sales volumes were 1 percent lower. The product mix and inventory effects had a positive impact on gross profit, which increased by 12 percent.
- EBIT amounted to MSEK 8.7 (5.6) and the EBIT margin was 13.0 percent (7.7).
- Demand for larger projects remains low, primarily due to macroeconomic uncertainty. Demand for replacement products is strong. The company's order backlog is at a very strong level, approximately MSEK 101, the highest in five years.
- During the quarter, the company introduced a new product, "Diamond", to the market, which was well received. Diamond is Phormium's new transparent energy screen for greenhouses, combining high light transmission with efficient moisture transport and energy savings.

	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	67.0	72.7	241.1	300.1
Growth, Net Sales %	-7.9	13.0	-19.7	5.9
Organic growth %	-7.1	18.6	-16.8	7.9
EBITDA	10.4	7.3	12.3	17.1
EBITDA margin %	15.5	10.0	5.1	5.7
EBIT	8.7	5.6	5.9	10.7
EBIT margin %	13.0	7.7	2.4	3.6
Adjusted EBIT	8.7	5.6	7.0	10.7
Adjusted EBIT-margin %	13.0	7.7	2.9	3.6
Net Debt/Net Cash (-)	0.8	-9.3	0.8	-9.3
excl. lease liability from IFRS16	-3.6	-14.4	-3.6	-14.4
Capital employed	185.3	170.4	185.3	170.4
ROCE (R12) %	3.5	5.9	3.5	5.9
Adjusted ROCE (R12) %	4.1	5.9	4.1	5.9



Plastibert has been established in the international coated textiles market for more than 60 years. Its products comprise PVC and PU-coated fabrics that are used in a variety of areas, including rainwear and protective clothing, PPE, furniture for public spaces, wall coverings and vehicle interiors. Plastibert's production facility is in Belgium.

Share of Duroc's net sales (R12)



Fourth quarter April 2026 – June 2026

- Net sales decreased by 19 percent compared with the previous quarter and amounted to MSEK 37.2 (45.9). Organic growth was -18 percent. The gross margin was in line with the comparative quarter.
- The decrease in net sales was primarily attributable to weaker deliveries in the furniture fabrics and mattress segments.
- EBIT amounted to MSEK -2.4 (0.9), corresponding to an EBIT margin of -6.5 percent (1.9).
- The market is expected to remain weak and there is a need for consolidation. During the quarter, the company secured orders within the automotive segment that will generate volumes in the coming months and partly offset the otherwise weak market.

	2025/ 2026 Q4	2024/ 2025 Q4	2025/ 2026 Q1-Q4	2024/ 2025 Q1-Q4
Amounts in MSEK				
Net Sales	37.2	45.9	153.3	176.7
Growth, Net Sales %	-18.8	-1.8	-13.3	2.7
Organic growth %	-17.9	2.7	-10.3	4.7
EBITDA	-1.8	1.6	-1.0	1.5
EBITDA margin %	-4.9	3.5	-0.6	0.8
EBIT	-2.4	0.9	-3.6	-1.6
EBIT margin %	-6.5	1.9	-2.4	-0.9
Net Debt/Net Cash (-)	11.9	7.0	11.9	7.0
excl. lease liability from IFRS16	11.6	6.6	11.6	6.6
Capital employed	63.6	63.2	63.6	63.2
ROCE (R12) %	-5.8	-2.5	-5.8	-2.5

No adjustments to EBIT were made during the period or the comparative period.

FINANCIAL INFORMATION JULY 2025 – JUNE 2026

RESULTS AND FINANCIAL POSITION

Net sales for the period amounted to MSEK 2,767.4 (3,013.8). Operating profit (EBIT) amounted to MSEK -82.9 (32.1), of which MSEK -35.7 related to capital losses attributable to divestments of subsidiaries, MSEK -32.8 related to impairment of right-of-use assets and MSEK -2.1 related to impairment of goodwill and other Group-level excess values. Profit after tax amounted to MSEK -101.6 (12.5). Other comprehensive income amounted to MSEK 44.7 (-44.1), including MSEK 0.7 (-41.1) in translation differences and MSEK 44.0 (-0.0) relating to the remeasurement of pension provisions.

The Group's equity amounted to MSEK 1,042.4 (1,112.3) at the end of the period and the equity ratio amounted to 51.9 percent (57.8).

FINANCING

Duroc has a revolving credit facility of MSEK 150 linked to a cash pool including DMT, Rail, parts of Trading Companies and Industrial Companies, Drake and Plastibert. In addition, there are local credit facilities in Broddson, Robot Nordic and Phormium. Duroc Rail has a loan of MSEK 47.5 relating to machinery and equipment for the new production facility, with quarterly amortisation, which is not subject to any guarantee commitment from Duroc AB. Duroc AB has a short-term loan of MSEK 135 for business acquisitions. In addition, there is a local property loan in Belgium. As of the balance sheet date, the Group's unutilised credit facilities amounted to MSEK 201.6.

Duroc's financing agreements relating to the revolving credit facility and the loan in Duroc AB include two financial covenants, one relating to net debt in relation to EBITDA and one relating to the equity ratio. Management and the Board regularly monitor forecasts in relation to the covenant thresholds. This ensures that Duroc meets its obligations towards lenders and minimises liquidity and financing risk. As of the balance sheet date, the loan terms were met with a good margin to the covenant limits.

The shares in the Group's holding companies International Fibres Group AB, Duroc Machine Tool Holding AB and Duroc Produktion AB are pledged as security for the revolving credit facility, while the shares in Thors Trading AB, Polyproject Environment AB and Hydrostandard Mätteknik Nordic AB are pledged as security for the short-term loan in Duroc AB.

LEASE LIABILITIES RELATED TO RIGHT-OF-USE ASSETS

The Group has lease liabilities of MSEK 286.0 (121.5). Of these, MSEK 268.5 relate to lease contracts, of which MSEK 174.1 relates to Duroc Rail's new production facility and MSEK 58.1 relates to a production facility in Belgium. The remaining lease liabilities mainly relate to company cars. The Parent Company has not

entered into any guarantee commitments related to lease agreements.

INVESTMENTS

During the period, the Group made investments in tangible and intangible non-current assets totalling MSEK 255.8 (91.6), of which MSEK 192.5 (8.4) relates to agreements regarding leases of right-of-use assets in accordance with IFRS 16. Additions to right-of-use assets arising from acquisitions amounted to MSEK 14.5 (5.5). Cash flow from the purchase and sale of tangible and intangible non-current assets amounted to MSEK -29.9 (-82.8). Cash flow from business acquisitions and divestments amounted to MSEK -55.5 (-42.2). For further information, see Note 2.

CASH FLOW

The Group's cash flow from operating activities amounted to MSEK 138.3 (129.2) during the period. Cash flow from investing activities amounted to MSEK -45.6 (-129.8). Cash flow from financing activities amounted to MSEK 31.5 (26.4), of which MSEK -32.9 (45.7) related to changes in utilised credit facilities, MSEK -37.7 (-29.6) related to payments of lease liabilities under IFRS 16 and MSEK 161.9 (62.0) related to new borrowings.

Cash and cash equivalents and indebtedness

The Group's cash and cash equivalents amounted to MSEK 247.1 (121.4) at the end of the reporting period. The Group's net debt amounted to MSEK 225.9 (183.3). Net debt excluding lease liabilities under IFRS 16 amounted to MSEK -60.1 (61.8), corresponding to a net cash position. Earn-out considerations were recognised as a liability of MSEK 25.5 (26.2).

PARENT COMPANY

Duroc AB's main functions are acquisitions, monitoring the development of the Group companies, business development and financial reporting. Net sales consist of internally invoiced services and amounted to MSEK 7.4 (6.6) during the period. Profit after tax amounted to MSEK -38.9 (4.3), of which MSEK 90.2 (46.7) related to dividends and Group contributions from subsidiaries and MSEK -107.0 (-30.0) related to impairment of shares in subsidiaries. In addition to shares in Group companies, the assets of the Parent Company mainly consist of receivables from Group companies and bank balances. The equity ratio in Duroc AB amounted to 77.1 percent (90.2) at the end of the period.

PERSONNEL

The average number of employees in the Group during the period amounted to 814 (835). The average number of employees in the Parent Company amounted to 5 (5) during the same period.

SIGNIFICANT RISKS AND UNCERTAINTIES FOR THE PARENT COMPANY AND THE GROUP

Duroc AB and the companies within the Duroc Group are, through their operations, exposed to both financial and operational risks, which the companies can influence to varying degrees. Continuous processes are in place within the companies to identify existing risks and assess how these should be managed. A detailed description of the risks and risk management of the Parent Company and its subsidiaries was provided in Duroc's Annual Report for the financial year 1 July 2024 to 30 June 2025.

Raw material prices: Price fluctuations in key raw materials such as oil and metals, as well as energy costs, affect purchasing prices and production costs within the Group to varying degrees. In IFG and Drake, where the impact is more significant, contractual pricing mechanisms allow potential price increases to be passed on to customers, albeit with some time lag. Companies with energy-intensive production hedge energy costs in order to maintain stability in production costs.

Currency risk: Currency risk within Duroc's companies is limited, as purchases and sales are largely conducted in the same currency. In cases where purchases and sales are made in different currencies, currency clauses are applied in customer agreements where the currency risk is considered material.

Geopolitical risk: Political tensions or instability in regions where the Group has production operations or sources raw materials may lead to supply chain disruptions. The situation in the Middle East does not have a direct impact on Duroc's companies. However, geopolitical uncertainty affects investment willingness, particularly in the region, as well as oil prices. This primarily affects Broddson, which has a customer base in the Middle East. Transport routes to Europe located in or near conflict zones may also affect material availability and raw material prices for companies with production in Europe going forward. The Board has taken an ethical decision not to sell products that may directly or indirectly benefit Russia. Despite limited direct exposure to Russia at Group level, the broader macroeconomic impact of the war, together with general price increases, has affected Duroc's Group companies.

Regulatory risk: Differences in laws and regulations between countries, such as tariffs, tax legislation, labour regulations and environmental requirements, may affect the Group's costs and operations. Duroc continuously monitors regulatory changes in the countries where its companies operate.

Tariffs and changes in customs regulations may affect purchasing prices and the companies' competitiveness in other markets. Duroc continuously monitors changes in tariff regulations and other political decisions. The currently volatile US tariff policy has a limited direct impact on Duroc's trade, as only approximately two percent of the Group's net sales relate to exports to the United States. However, the uncertainty created by the tariff policy contributes to a more unstable general business environment, which affects customers' willingness to invest.

Stricter environmental legislation and sustainability requirements from governments and consumers may require companies to invest in more environmentally friendly production methods and technologies. This may lead to increased costs in the short term. Failure to comply with new environmental requirements may also result in fines or damage to the reputation of the companies' brands. In Belgium, environmental investment requirements affect the Group. These investments can be financed through ongoing cash flow and are not expected to amount to material amounts.

Legal risk: As the Group operates in several countries, it may be subject to legal disputes in different jurisdictions, which may be costly and time-consuming. Duroc maintains continuous monitoring and access to legal advice to identify and manage potential legal disputes and to assess their materiality at both local and Group level.

Labour risk: The availability of qualified labour may vary significantly between countries. Labour shortages or strict labour legislation may increase wage costs. In addition, strikes or labour disputes may cause production stoppages. Duroc experiences periods of labour shortages in both production roles and more technically qualified positions. The companies continuously work to address labour shortages through active efforts to strengthen their attractiveness as employers.

Duroc continuously analyses developments in the external environment and adapts its operations accordingly. The Group is financially well positioned to manage a potential deterioration in economic conditions.

This report has not been subject to review by the auditors.

Stockholm August 21 2026

John Häger
CEO

CONSOLIDATED INCOME STATEMENT

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
Net sales	693.8	800.5	2,767.4	3,013.8
Other operating income	2.3	3.0	37.4	20.8
Change in inventories	-7.1	-40.4	-38.8	-71.2
Raw materials and consumables	-214.6	-297.6	-950.6	-1,236.2
Goods for resale	-139.5	-128.1	-546.3	-430.3
Other external costs	-112.7	-111.6	-457.4	-481.7
Personnel costs	-201.8	-172.1	-702.5	-678.4
Depreciation, amortisation and impairment of tangible and intangible assets	-35.9	-24.3	-149.9	-97.4
Capital gain/loss from Group companies	-2.6	-	-35.7	-
Other operating costs	-1.4	-2.7	-6.7	-7.3
Operating profit/loss	-19.6	26.8	-82.9	32.1
Financial income	3.3	-4.7	8.4	6.6
Financial expenses	-14.4	-5.0	-32.6	-17.4
Net financial items	-11.1	-9.7	-24.2	-10.8
Profit before tax	-30.7	17.1	-107.1	21.3
Current tax	-0.3	-5.7	-13.0	-17.0
Deferred tax	-4.7	-2.0	18.5	8.3
PROFIT FOR THE PERIOD	-35.7	9.4	-101.6	12.5
Profit for the period attributable to:				
The Parent Company's equity holders	-36.6	4.5	-100.9	-1.9
Non-controlling interests	0.9	4.8	-0.7	14.4
Earnings per share				
Before and after dilution (sek)	-0.94	0.12	-2.59	-0.05
Average number of shares before and after dilution	39,000,000	39,000,000	39,000,000	39,000,000

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
PROFIT FOR THE PERIOD	-35.7	9.4	-101.6	12.5
Total other comprehensive income				
Items that may be reclassified to the income statement				
Translation differences	14.3	-0.7	0.7	-41.1
Hedge accounting (net)	-	0.5	-	-2.9
Items that will not be reclassified to the income statement				
Actuarial gains and losses(net)	1.7	-0.0	44.0	-0.0
Total other comprehensive income	16.0	-0.2	44.7	-44.1
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	-19.7	9.2	-56.9	-31.5
Total comprehensive income for the period attributable to:				
The Parent company's equity holders	-20.9	4.3	-56.3	-45.8
Non-controlling interests	1.2	4.9	-0.6	14.3

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Amounts in MSEK	2026-06-30	2025-06-30
ASSETS		
Non-current assets		
Goodwill	172.2	116.1
Other intangible assets	32.8	23.3
Property plant and equipment	380.5	482.4
Right of use assets	243.9	114.9
Financial assets	8.6	8.3
Deferred tax assets	61.6	61.2
Total non-current assets	899.6	806.3
Current assets		
Inventories	469.2	551.0
Trade receivables	334.6	391.5
Current tax receivables	9.1	3.2
Other receivables	20.1	22.0
Prepaid expenses and accrued income	30.1	29.2
Cash and cash equivalents	247.1	121.4
Total current assets	1,110.3	1,118.3
TOTAL ASSETS	2,009.8	1,924.6
EQUITY AND LIABILITIES		
Equity		
Share capital	39.0	39.0
Other capital provided	260.5	260.5
Reserves	194.6	194.0
Retained earnings including profit for the year	514.8	579.4
Equity attributable to shareholders of the parent company	1,008.9	1,072.9
Non-controlling interests	33.5	39.4
Total equity	1,042.4	1,112.3
Long-term liabilities		
Provision for pensions	0.7	20.7
Other provisions	0.1	0.1
Non-current interest-bearing liabilities	39.3	59.6
Non-Current liabilities - right of use assets	241.7	89.0
Other non-current liabilities	25.5	30.2
Deferred tax liabilities	37.3	39.5
Total non-current liabilities	344.6	239.0
Current liabilities		
Other provisions	7.6	6.4
Current interest-bearing liabilities	156.4	123.7
Current interest bearing liabilities - right of use assets	44.3	32.5
Advance payments from customers	62.6	30.6
Trade payables	154.6	227.8
Current tax liabilities	8.4	8.2
Other liabilities	42.0	32.1
Accrued expenses and prepaid income	146.8	112.0
Total current liabilities	622.8	573.3
Total liabilities	967.4	812.3
TOTAL EQUITY AND LIABILITIES	2,009.8	1,924.6

CHANGES IN CONSOLIDATED EQUITY

Amounts in MSEK	2025/2026 Q1-Q4	2024/2025 Q1-Q4
Openings equity attributable to owners of the parent company	1,072.9	1,134.4
Profit for the period	-100.9	-1.9
Translation differences	0.6	-41.0
Actuarial gains and losses (net)	44.0	-0.0
Hedge accounting (net)	-	-2.9
Put options, future acquisitions from non-controlling interests	4.0	-4.0
Acquisition of shares in subsidiaries from non-controlling interests	2.0	-
Dividend	-13.7	-11.7
Closing equity attributable to owners of the parent company	1,008.9	1,072.9
Opening equity in non-controlling interests	39.4	22.1
Profit for the period	-0.7	14.4
Other comprehensive income for the period	0.1	-0.1
Non-controlling interests at acquisition	-	2.9
Acquisition of shares in subsidiaries from non-controlling interests	-5.3	-
Closing equity in non-controlling interest	33.5	39.4
TOTAL EQUITY	1,042.4	1,112.3

CONSOLIDATED CASH FLOW STATEMENT

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
OPERATING ACTIVITIES				
Profit before taxes	-30.7	17.1	-107.1	21.3
Adjustment for items not included in cash flow	39.5	27.6	177.6	93.3
Income tax paid	-3.5	-1.5	-19.3	-18.4
Cash flow from operating activities before changes in working capital	5.2	43.1	51.2	96.1
CHANGES IN WORKING CAPITAL				
Changes in inventories	30.7	38.6	32.2	36.7
Changes in current receivables	95.4	30.6	57.3	38.6
Changes in current liabilities	-20.4	-47.4	-2.4	-42.1
Cash flow from operating activities	110.9	64.9	138.3	129.2
INVESTMENT ACTIVITIES				
Purchase and sales of intangible assets	0.1	-2.0	-4.0	-2.3
Purchase and sales of tangible assets	-8.1	-51.0	-25.8	-80.5
Cash flow from acquisitions/divestments	0.0	0.0	-55.5	-42.2
Cash flow from financial assets	42.3	-4.8	39.8	-4.8
Cash flow from investment activities	34.4	-57.7	-45.6	-129.8
FINANCING ACTIVITIES				
New loans	-	-	161.9	62.0
Amortization of loans	-29.6	-5.6	-44.6	-40.1
Amortization of leasing liabilities	-9.5	-7.6	-37.7	-29.6
Changes in short term operating financing	-12.3	-0.9	-32.9	45.7
Dividend	-	-	-13.7	-11.7
Acquisition of shares in subsidiaries from non-controlling interests	-1.5	-	-1.5	-
Cash flow from financing activities	-52.8	-14.0	31.5	26.4
Cash flow for the period	92.5	-6.9	124.3	25.8
Cash and cash equivalents at beginning of period	155.5	134.4	121.4	94.5
Translation difference in cash and cash equivalents	-0.9	-6.1	1.4	1.1
Cash and cash equivalents at end of period	247.1	121.4	247.1	121.4

PARENT COMPANY INCOME STATEMENT

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
Net sales	1.9	1.5	7.4	6.6
Other external costs	-3.0	-1.6	-8.0	-5.9
Personnel costs	-2.2	-3.2	-10.8	-11.0
Operating result	-3.3	-3.3	-11.4	-10.3
Result from shares in group companies	-35.0	-25.2	-27.5	-0.7
Financial income	-1.8	-4.5	4.4	9.2
Financial expense	-10.3	-1.4	-15.0	-9.4
Net finance items	-47.1	-31.1	-38.1	-0.9
Group contributions received/rendered	10.7	17.4	10.7	17.4
Profit before tax	-39.7	-17.0	-38.9	6.2
Income tax	-1.4	-2.1	-0.0	-1.8
PROFIT AFTER TAX	-41.1	-19.1	-38.9	4.3

PARENT COMPANY STATEMENT OF COMPREHENSIVE INCOME

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
PROFIT FOR THE PERIOD	-41.1	-19.1	-38.9	4.3
Total Other comprehensive income	-	-	-	-
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	-41.1	-19.1	-38.9	4.3

PARENT COMPANY STATEMENT OF FINANCIAL POSITION

Amounts in MSEK	2026-06-30	2025-06-30
ASSETS		
Non current assets		
Shares in group companies	1,066.7	999.6
Receivables group companies	-	5.4
Deferred tax asset	8.3	8.3
Total non-current assets	1,074.9	1,013.2
Current assets		
Receivables group companies	47.0	45.0
Other receivables	6.8	1.9
Prepaid expenses and accrued income	1.0	0.7
Cash and cash equivalents	88.2	38.5
Total current assets	143.0	86.1
TOTAL ASSETS	1,217.9	1,099.3
EQUITY AND LIABILITIES		
Equity		
Restricted equity	40.1	40.1
Unrestricted equity	898.4	951.0
Total equity	938.5	991.1
Long term liabilities		
Other non-current liabilities	25.5	26.2
Total long term liabilities	25.5	26.2
Current liabilities		
Liabilities to credit institutions	135.0	-
Trade payables	1.3	1.1
Payables group companies	112.2	75.7
Other liabilities	1.4	0.3
Accrued expenses and prepaid income	3.9	5.0
Total current liabilities	253.9	82.1
Total liabilities	279.4	108.3
TOTAL EQUITY AND LIABILITIES	1,217.9	1,099.3

NOTES

NOTE 1. ACCOUNTING PRINCIPLES

The consolidated financial statements of Duroc are prepared in accordance with International Financial Reporting Standards (IFRS) and related interpretations (IFRIC) as adopted by the EU. This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting and the applicable provisions of the Swedish Annual Accounts Act. For the Parent Company, RFR 2 Accounting for Legal Entities is also applied. The Group's accounting policies are described in Note 2 of the Annual Report 2024/2025.

Hedge accounting

During the preceding financial year, the Group applied hedge accounting under IFRS 9 for the hedging of net investments in foreign operations, whereby a smaller portion of the net investments in EUR was hedged through loans in the same currency. Exchange rate differences on such currency loans, after deduction of tax effects, were recognized under translation differences in other comprehensive income.

Accounting for contingent considerations related to business combinations

Contingent considerations are recognized at fair value on the acquisition date and classified as financial liabilities. Subsequent changes in fair value are recognized at fair value through profit or loss in the period in which the gain or loss arises.

Accounting in the legal entity

In accordance with RFR 2, Duroc has elected not to apply IFRS 16 in the Parent Company. Duroc AB recognizes non-cancellable lease agreements as an expense on a straight-line basis over the lease term.

Alternative performance measures

To facilitate comparison between periods and to support the monitoring of developments within the Duroc Group and its companies, certain financial information not defined under IFRS—so-called alternative performance measures—is presented in this report. These should be viewed as a complement to the financial information prepared in accordance with IFRS. The alternative performance measures used are defined in connection with where they are presented or at the end of this report. Credit losses excluded from earnings refer to losses related to market disturbances that are not expected to persist going forward. Reconciliations are provided in Note 5.

Rounding

Amounts are stated in millions of Swedish kronor (MSEK) with one decimal unless otherwise indicated. Rounding differences may occur in tables and figures, which may result in totals not always equaling the exact sum of the rounded amounts.

NOTE 2. ACQUISITIONS AND DISPOSALS

Chuckcenter

On 1 September 2025, Duroc acquired all shares in Chuckcenter i Ängelholm AB ("Chuckcenter"). Chuckcenter is one of

Scandinavia's most comprehensive suppliers of workholding tools. The company has net sales of approximately MSEK 27 and employs 6 people. Chuckcenter is consolidated within the Trading Companies business group.

The total purchase price amounts to MSEK 14.4. The consideration consists of an initial purchase price of MSEK 11.2 and a performance-based earn-out payable over a three-year period following the acquisition. The earn-out consideration has been recognised as a liability in the Parent Company of MSEK 3.3, with a maximum potential outcome of MSEK 8. According to the final purchase price allocation, the fair value of the acquired net assets amounted to MSEK 9.8 and goodwill amounts to MSEK 4.6. Transaction-related costs amounted to MSEK 0.1.

The goodwill is attributable to expected future improvements in profitability and growth potential, as well as the organisational expertise and market position that do not meet the criteria for recognition as separate intangible assets.

Chuckcenter's contribution to the Group's net sales and operating profit during the period amounted to MSEK 23.2 and MSEK 2.6, respectively. If Chuckcenter had been included in the Group for the entire period, its contribution to net sales would have amounted to approximately MSEK 26.9 and operating profit to MSEK 2.4.

Polyproject, Thors Trading, Hydrostandard and Optyma

On 2 March 2026, Duroc acquired all shares in Polyproject Environment AB ("Polyproject"), Thors Trading AB, Hydrostandard Mätteknik Nordic AB ("Hydrostandard") and Optyma Security Systems Ltd ("Optyma"). Polyproject manufactures components for industry and municipalities for water and air purification. Thors Trading manufactures and supplies products for equestrian and motorsport applications. Hydrostandard provides inspection, calibration and replacement of meters for water, heating, electricity and gas. Optyma provides complete security solutions for public environments and infrastructure. The companies have combined net sales of approximately MSEK 240 and employ 123 people. Hydrostandard and Optyma are consolidated within the Trading Companies business group. Polyproject and Thors Trading are consolidated within the Industrial Companies business group.

The purchase price for the shares amounted to MSEK 160.6 and was paid in cash. Transaction-related costs amounted to MSEK 0.8.

The goodwill is attributable to expected future improvements in profitability and growth potential, as well as the organisational expertise and market position that do not meet the criteria for recognition as separate intangible assets.

The companies' contribution to the Group's net sales and operating profit during the period amounted to MSEK 88.6 and MSEK 12.5, respectively. If the companies had been included in the Group for the entire period, their contribution to net sales would have amounted to MSEK 249.8 and operating profit to MSEK 32.1.

Below is the final purchase price allocation for Polyproject, Thors Trading, Hydrostandard and Optyma.

Fair value of acquired assets and liabilities	Amounts in MSEK
Customer relations	6.5
Brands	4.0
Other intangible assets	0.3
Tangible assets	39.9
Right-of-use assets	10.2
Financial fixed assets	0.1
Inventories	22.8
Current assets	45.8
Cash and cash equivalents	36.4
Deferred tax (net)	-5.2
Provisions	-0.2
Interest-bearing liabilities	-2.8
Interest-bearing liabilities related to right-of-use assets	-10.2
Current liabilities	-38.9
Fair value of net assets	108.7
Cash settled purchase price	160.6
Total acquisition value	160.6
Fair value of acquired net assets	108.7
Goodwill	51.9
Total acquisition value	160.6
Cash flow effect from acquisition	Amounts in MSEK
Purchase price	-160.6
Cash in acquired companies	36.4
Effect on Group's cash and cash equivalents	-124.2

Reconciliation of contingent considerations

The Group has contingent considerations relating to completed business acquisitions. These are recognized at fair value at the acquisition date and classified as financial liabilities. Changes in contingent considerations are recognized in the income statement within net financial items.

Amounts in MSEK	2025/2026 Q1-Q4 Contingent considerations
Opening balance	26.2
Added amounts	3.3
Revaluation through the income statement	-5.4
Discount effect	1.1
Closing balance	25.1
Amounts in MSEK	2024/2025 Q1-Q4 Contingent considerations
Opening balance	-
Added amounts	25.5
Discount effect	0.7
Closing balance	26.2

Significant divestments during the period

During the period, Duroc divested all shares in IFG's Austrian unit IFG Asota GmbH ("Asota"). The divestment of Asota was completed on 11 February 2026 and resulted in a Group-level capital loss of MSEK -33.0. The purchase price amounted to MSEK 78.9, corresponding to an enterprise value of

approximately MSEK 165.2. Transaction-related costs amounted to MSEK 7.8.

Asota's net sales and EBIT during the financial year amounted to MSEK 206.8 and MSEK -9.2, respectively.

The table presents the assets and liabilities divested as a result of the transaction.

Disposed assets and liabilities	Amounts in MSEK
Tangible assets	103.6
Deferred tax (net)	5.4
Inventories	66.9
Current assets	42.9
Cash and cash equivalents	2.0
Pension provision	-17.8
Interest bearing liabilities	-70.5
Current liabilities	-20.6
Net assets disposed	111.9

NOTE 3. EVENTS AFTER THE CLOSING DATE

Inga väsentliga händelser efter balansdagens utgång har inträffat.

NOTE 4. SEGMENT REPORTING

The Group's operating segments correspond to Duroc's portfolio companies. The segments are aligned with the structure used by the Group's chief operating decision-maker, the Board of Directors and the Chief Executive Officer, to evaluate

performance and financial position, as well as to make strategic decisions and allocate resources. Further information on each portfolio company is provided in this report on pages 5–11.

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
NET SALES				
DMT Group	142.2	145.5	623.1	567.2
Trading Companies	67.1	29.0	168.4	96.8
TRADING	209.3	174.5	791.6	663.9
Duroc Rail	43.8	38.8	147.6	159.6
Broddson	40.2	70.6	142.5	119.5
Industrial Companies	47.6	23.3	98.6	74.5
INDUSTRIAL	131.6	132.8	388.7	353.5
Holding companies/group-wide functions	2.0	1.4	7.4	6.6
Eliminations	-4.8	-4.3	-15.6	-16.0
Core Operations	338.1	304.4	1,172.1	1,008.0
IFG	83.6	246.9	655.3	977.9
Drake Extrusion	167.9	130.7	545.7	551.1
Phormium	67.0	72.7	241.1	300.1
Plastibert	37.2	45.9	153.3	176.7
NON-STRATEGIC	355.6	496.1	1,595.4	2,005.9
Total	693.8	800.5	2,767.4	3,013.8
ADJUSTED EBIT				
DMT Group	3.6	10.2	30.2	37.8
Trading Companies	4.5	-1.0	11.6	1.7
TRADING	8.1	9.2	41.8	39.4
Duroc Rail	6.3	8.5	13.1	35.4
Broddson	0.7	7.6	1.1	17.4
Industrial Companies	5.4	0.0	2.2	0.1
INDUSTRIAL	12.4	16.1	16.4	52.9
Holding companies/group-wide functions	-5.0	-3.9	-14.1	-12.3
Core Operations	15.6	21.5	44.2	80.1
IFG	4.6	14.6	-3.8	3.0
Drake Extrusion	1.5	-12.5	-15.9	-58.8
Phormium	8.7	5.6	7.0	10.7
Plastibert	-2.4	0.9	-3.6	-1.6
NON-STRATEGIC	12.4	8.6	-16.4	-46.7
Total	28.0	30.1	27.8	33.3
ADJUSTED EBIT MARGIN %				
DMT Group	2.6	7.0	4.8	6.7
Trading Companies	6.7	-3.4	6.9	1.7
TRADING	3.9	5.3	5.3	5.9
Duroc Rail	14.4	22.0	8.8	22.2
Broddson	1.7	10.7	0.8	14.5
Industrial Companies	11.4	0.1	2.3	0.1
INDUSTRIAL	9.4	12.2	4.2	15.0
Holding companies/group-wide functions	-	-	-	-
Core Operations	4.6	7.1	3.8	7.9
IFG	5.6	5.9	-0.6	0.3
Drake Extrusion	0.9	-9.6	-2.9	-10.7
Phormium	13.0	7.7	2.9	3.6
Plastibert	-6.5	1.9	-2.4	-0.9
NON-STRATEGIC	3.5	1.7	-1.0	-2.3
Total	4.0	3.8	1.0	1.1

Amounts in MSEK	Net debt excl. Leasing		Capital employed		Equity	
	2026-06-30	2025-06-30	2026-06-30	2025-06-30	2026-06-30	2025-06-30
DMT Group	-6.4	-4.8	69.2	86.6	141.8	155.8
Trading Companies	-28.5	3.0	59.7	26.5	100.0	18.6
TRADING	-34.8	-1.7	128.9	113.1	241.8	174.4
Duroc Rail	40.6	16.9	286.4	88.0	83.7	81.7
Broddson	-9.9	-0.2	45.2	55.8	83.5	83.5
Industrial Companies	-6.8	9.0	69.0	22.6	109.6	9.7
INDUSTRIAL	23.9	25.6	400.6	166.5	276.8	174.8
Holding companies	29.0	-14.5	1.8	-0.8	-19.5	20.5
Total excl. Non-Strategic	18.1	9.4	531.4	278.8	499.2	369.7
IFG	-83.1	68.3	43.7	430.3	77.2	280.4
Drake Extrusion	-3.2	-8.1	221.2	217.4	202.2	198.5
Phormium	-3.6	-14.4	185.3	170.4	212.3	207.5
Plastibert	11.6	6.6	63.6	63.2	51.6	56.1
NON-STRATEGIC	-78.2	52.4	513.8	881.3	543.3	742.6
Total	-60.1	61.8	1,045.1	1,160.1	1,042.4	1,112.3

NOTE 5. ALTERNATIVE KEY FINANCIAL INDICATORS

This section presents a reconciliation of alternative key financial indicators, i.e. financial information not defined in IFRS. Alternative key financial indicators are used routinely by Duroc's management to facilitate planning, comparisons between different periods, and to monitor developments in the operation. They are presented in Duroc's financial reports as an aid to

investors and other stakeholders who analyze Duroc's financial information. Their definitions are presented at the end of this report. The alternative key financial indicators should be regarded as a complement to the financial information presented in compliance with IFRS.

Organic growth

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
Net sales	693.8	800.5	2,767.4	3,013.8
Effect from change in exchange rates	8.8		112.8	
Effect from acquisitions/disposals	-72.6	-118.7	-156.6	-200.4
Adjusted Net sales	629.9	681.8	2,723.5	2,813.4
Organic growth (percent)	-7.6		-3.2	

Alternative earnings metrics

Amounts in MSEK	2025/2026 Q4	2024/2025 Q4	2025/2026 Q1-Q4	2024/2025 Q1-Q4
Operating profit/loss	-19.6	26.8	-82.9	32.1
Depreciation, amortisation, write downs of tangible and intangible non-current assets	35.9	24.3	149.9	97.4
EBITDA	16.3	51.1	67.0	129.5
<i>Items affecting comparability</i>				
Restructuring costs	26.5	-	34.0	-
Profit sale of fixed assets	-0.1	-	-11.0	-
Transaction costs related to disposals	-0.2	-	7.5	-
Realisation profit/loss related to Group companies	2.6	-	35.7	-
Insurance proceeds	-	-	-	-7.7
Legal costs	-	-	-	1.6
Extraordinary personnel costs	7.7	-	7.7	-
Government grants	-	-	-11.9	-
Project costs - business relocation	-	3.4	2.7	7.3
Adjusted EBITDA	52.9	54.5	131.7	130.7
Depreciation, amortisation, write downs of tangible and intangible non-current assets	-35.9	-24.3	-149.9	-97.4
<i>Items affecting comparability</i>				
Write down of tangible assets	11.1	-	11.1	-
Write down intangible assets	-	-	2.1	-
Write down right-of-use assets	-0.0	-	32.8	-
Adjusted EBIT	28.0	30.3	27.8	33.3
Net financial items	-11.1	-9.7	-24.2	-10.8
Net tax	-4.9	-7.7	5.5	-8.7
Adjusted profit for the period	11.9	12.8	9.0	13.8
<i>Attributable to the parent company's equity holders</i>	<i>11.0</i>	<i>6.4</i>	<i>8.4</i>	<i>-4.3</i>
<i>Attributable to non-controlling interests</i>	<i>0.9</i>	<i>6.4</i>	<i>0.6</i>	<i>18.0</i>
Adjusted earnings per share attributable to owners of the parent company (SEK)	0.28	0.16	0.22	-0.11
Average number of shares	39,000,000	39,000,000	39,000,000	39,000,000

Net debt

Amounts in MSEK	2026-06-30	2025-06-30
Interest-bearing liabilities	195.7	183.3
Cash and cash equivalents	-247.1	-121.4
Other interest-bearing assets	-8.7	-
Net debt excluding right of use assets	-60.1	61.8
Interest-bearing liabilities, right-of-use assets	286.0	121.5
Net debt including right-of-use assets	225.9	183.3

Capital employed

Amounts in MSEK	2026-06-30	2025-06-30
Equity	1,042.4	1,112.3
Net debt	225.9	183.3
Intangible assets from acquisitions	-199.5	-134.5
Pension liability/receivable	0.7	20.7
Strategic holdings	-0.1	-0.0
Deferred tax	-24.3	-21.7
Capital employed	1,045.1	1,160.1

NOTE 6. FAIR VALUE OF FINANCIAL INSTRUMENTS

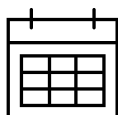
There were no transfers between levels or valuation categories during the period. The fair value of the Group's other financial assets and liabilities is considered to approximate their carrying amounts.

NOTE 7. RELATED PARTY TRANSACTIONS

During the financial year, companies within the Group purchased services amounting to MSEK 3.1 (1.3) from related parties. These transactions were conducted with companies within the same group as the Parent Company, Bronsstadet AB, as well as with a company related to a member of management. Transactions with the latter company related to consultancy services provided during the period prior to employment. The transactions were conducted on market terms.

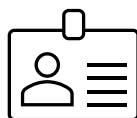
DEFINITION OF KEY FINANCIAL INDICATORS

Organic growth	Net sales growth adjusted for acquisitions, divestments and currency translation effects
EBITDA	Operating profit before depreciation, amortisation and impairment (Earnings Before Interest, Tax, Depreciation and Amortisation)
Adjusted EBITDA	EBITDA adjusted for items affecting comparability
EBIT	Operating profit
Adjusted EBIT	EBIT adjusted for items affecting comparability
Equity ratio	Equity divided by total assets
Items affecting comparability	Items in the income statement which, if not separately disclosed, would make it more difficult to understand the development of the underlying operations
Earnings per share	Profit after tax attributable to the Parent Company's shareholders divided by the average number of outstanding shares
Adjusted earnings per share	Profit after tax adjusted for items affecting comparability attributable to the Parent Company's shareholders divided by the average number of outstanding shares
+Net debt/-Net cash	Interest-bearing liabilities less interest-bearing assets and cash and cash equivalents
Net debt/equity ratio	Net debt divided by equity
Capital employed	Equity plus net debt, adjusted for deferred tax, acquisition-related intangible assets, pension liabilities and strategic holdings
Return on capital employed	Rolling 12-month EBIT divided by average capital employed during the last 12 months
Adjusted return on capital employed	Rolling 12-month adjusted EBIT divided by average capital employed during the last 12 months



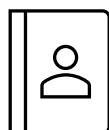
INFORMATION CALENDAR

Annual report 2025/2026	October 1 2026
Interim report July 2026 – September 2026	November 3 2026
AGM 2026	November 3 2026



FOR MORE INFORMATION

John Häger, CEO, tel. +46 70 248 72 99.



DUROC AKTIEBOLAG

Box 5277, SE-102 46 Stockholm. Visit: Linnégatan 18
www.duroc.com
 Corporate identification number: 556446–4286

DUROC